State/Fed	Documents Posted
Kansas - Architecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Kansas  • doc1577: Kansas Architecture Review - Final
Kansas - Project Base line Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Kansas  • doc1578: Kansas Project Baseline Review - Final
Maryland - Architecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Maryland  • ACA HCR Wireframes  • HIX end-to-end process flow (Individual / family)  • Architecture Review  • Eligibility & Enrollment Process Flow - EEI 1 - 20  • Plan Management Process Flows PM 1 - 6  • RFI  • Use Case Diagrams  • Market Research Analysis - Analysis of Vendor Market
Maryland - Project Baseline Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Maryland  • Project Baseline Review
Massachusetts - Architecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Massachusetts  • Architecture Review  • Architecture Review Findings
Massachusetts - Project Baseline Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Massachusetts • Project Baseline Review
Minnesota - Architecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Minnesota  • MN Architecture Review

State/Fed	Documents Posted
Minnesota - Project Base Line Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Minnesota  • MN Combined Architecture and Project Baseline Reviews  • MN DHS Submission of Eligibility and Enrollment PAPD  • MN Exchange Module Prototype proof of concept RFP  • MN HIX Schedule  • MN Project Baseline Review  • MN PAPD-EEX Budget and Resources  • MN Cover Memo to CMS Cost Questions for MN PAPD EEX
Missouri - Archecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Missouri  • Appendix C - RFI Scoring Tool - Functional Set  • Appendix C - RFI Scoring Tool - Standards Set  • Appendix C - RFI Scoring Tool - Technical Set  • Business Process Transition Template  • Missouri Responses to AR Findings  • Missouri SHOP's Report  • Missouri Show-Me Exchange Requirements and Business Process Model  • MO HIE Architecture Review  • Request for Information for Health Insurance Exchange Compnent Solutions and Services  • Strategic Architecture Report  • Strategic Architecture Roadmap and Budget Report  • Updated Business Process Model

State/Fed	Documents Posted
Missouri - Project Base Line Review	Documents Posted  Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Missouri  doc3350: Missouri Eligibility & Enrollment Process Flows_Draft  doc3347: Missouri HIE Architecture Governance  doc3346: Missouri IT Project Life Cycle Process and Standards  doc3031: Missouri IT Project Plan_Draft  doc3354: Missouri Overall Project Plan  doc3029: Missouri Project Baseline Review Slide Deck  doc3030: Missouri Project Management Plan_Draft  doc3349: Missouri RFI Responder Assessment  doc3348: Missouri Software Vendor Solution Assessment  doc3032: Responses to AR Meeting Feedback
New York - Architecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > New York  • NY-HX Architecture Gateway Review Presentation to CCIIO  • NY-HX Architecture Gateway Review Follow-Up Q and A  • NY-HX Architecture Gateway Revew Follow-Up Q and A Part 2  • NY-HX Acquisition Strategy v1.2 final  • NY-HX Buisness Needs Statement v1.1 final  • NY-HX Risk Mgmt Plan v1.1 final  • NY-HX Performance Measures v1  • NY-HX Comms Mgmt Plan v1.2 final  • NY-HX CHG Mgmt Plan v1.2 final  • NY-HX Project Charter v2 final
New York - Project Base Line Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > New York  • NY-HX Project Baseline Gateway Review Presentation  • NY-HX Project Management Plan v1.2 final  • NY-HX PPA v1.2 final  • NY-HX Baseline IS Risk Analysis v0.1  • 20110728 NY IT Early Innovator Master Schedule with Baseline

State/Fed	Documents Posted
Oregon - Architecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Oregon  • Oregon Architecture Review • Oregon HIX-IT Architecture Review - FINAL version • Oregon IT Environment • Oregon Technical Architecture Components • Plan Management Business Process Models Version 1.0 Draft BPMN
Oregon - Project Base Line Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Oregon  • Oregon Project Baseline Review  • Plan Management Business Process Models Version 1.0 Draft BPMN
Oregon - Detail Design Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Detailed Design Review (DDR) > Oregon  • Plan Management Business Process Model  •1_HIX-IT Project Charter  •2_HIX-IT Test Plan  •3_OR HIX Security Risk Assessment  •4_HIX-IT Requirements Document  •5_Oracle CMS SDD v0.8 Master ARx  •6_OR HIX Interface Control Document CMS V1.3 DH  •7_EE Individual  •8_Plan Management Business Process Models 3-5  •9_PM-01 Combined - Establish Initial Certification and Agreement  •10_PM-02 Monitor Carrier and Plan Certification Compliance  •11_PM-06 Rate Increase Justification Process Version light  •12_FM Process Models  •13_SHOP Employee full

State/Fed	Documents Posted
Rhode Island - Architecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Rhode Island  •Eligibility Systems Provisional Report  •RI's IT Gap Analysis  •RI's Strategic Architecture Report Blueprint
Rhode Island - Project Base Line Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Rhode Island  • Project Baseline Review PPT  • RI's detailed work plan  • RI's Milestones
Washington - Architectural Revew	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Washington  • Architecture Review Presentation  • IT Gap Analysis  • Project Charter  • Heath Benefit Final Exchange Grant Application  • Procurement Strategy Position Paper  • Washington State Substitute Senate Bill 5445  • Technical Reference Model  • Project Process Agreement (In Progress)  • Project Management Plan (In Progress)  • Plan Management Business Process Model Zipped (In Progress)  • Individual Eligibility & Enrollment Busines Process Models Zipped (In Progress)  • Individual Eligibility & Enrollment Busines Process Models Zipped (In Progress)  • Financial Management Business Process Model (In Progress)  • Financial Management Busines Process Model (In Progress)

State/Fed	Documents Posted
Washington - Project Baseline Revew	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Washington > List Documents  • WA Exchange Privacy Impact Assessment  • WA Exchange Project Baseline Review  • WA Exchange Project Management Plan  • WA Exchange Project Process Agreement  • WA Exchange Release Plan
Wisconsin Architecture Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Architecture Review (AR) - Stage Gate > Wisconsin  • Wisconsin Architecture Review  • Wisconsin Architecture Review - Findings
Wisconsin - Project Base Line Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Project Baseline Review (PBR) - Stage Gate > Wisconsin  •Wisconsin Project Baseline Review
Wisconsin - Detail Design Review	Documents > Root Folder > Fed Exchange and ELC Review Docs > State ELC Review Documentation > Detailed Design Review (DDR) > Wisconsin  •Wisconsin HIX Detailed Design Review
Fed Exchange and ELC Review Docs	Documents > Root Folder > Fed Exchange and ELC Review Docs • doc1427: Collaborative Environment and Life Cycle Governance – Exchange Reference Architecture Supplement
Enterprise Life Cycle Federal Exchange Project Management Documentation and ELC Governance	Documents > Root Folder > Fed Exchange and ELC Review Docs > Federal Exchange Project Management Docs  CMS-CCIIO Exchange Records Mgmt Plan  CMS-CCIIO Federal Exchange PMP  CMS-CCIIO PMP Overview  Exchange_RiskManagementPlan_ILC  Exchange Requirements Management Plan  Quality Management Plan  Staff Management Plan
	Testing Plan

State/Fed	Documents Posted
	Documents > Root Folder > Fed Exchange and ELC Review Docs > ELC Artifact Templates > Core
	Application Contingency Plan (ACP) - Reviews PORR & ORR
	Change Management Plan (CMP) - Review PBR
	Communication Management Plan (CMP) - Review PBR
	Configuration Management Plan (CMP) - Review PBR
	Database Design Document (DD) - Reviews DDR & FDDR
	Data Use Agreement (DUA) - Reviews PORR & ORR
	•Implementation Plan (IP) - Reviews PORR & ORR
	•Information Security Risk Assessment (ISRA) Template - Reviews PDR & PORR
	•Interface Control Template (ICT) - Review DDR & FDDR
	Operations Maintenance Manual (OMM) - Reviews PORR & ORR
	Project Charter (PC) - Review PSR
Enterprise Life	Project Managment Plan (PMP) - Review PSR & PBR
Cycle Core	Project Process Agreement (PPA) - Review PBR
Templates	Project Startup Review (PSR) Template
	•Quality Management Plan (QMP) - Review PBR
	Records Management/Data Management Plan - DRR & FDDR
	•Release Plan Template (RPT) - Review PBR
	•Requirements Document (RD) - Reviews PDR, DDR & FDDR
	•Risk Management Plan (RMP) - Review PSR
	System Design Document (SDD) - Reviews PDR, DDR & FDDR
	System Security Plan (SSP) - Reviews PDR & PORR
	Test Plan (TP) - Review PDR & PORR
	Test Report (TR) - Reviews PORR & ORR
	Test Summary Report (TSR) - Reviews PORR & ORR
	Training Plan Template (TPT) - Reviews PORR & ORR
	User Manual (UM) - Reviews PORR & ORR

State/Fed	Documents Posted
	•Alternative Analysis - PSR
	Data Conversion Plan (DCP) - Reviews DDR & FDDR
	•Logical Data Model (LDM) - Review PDR
HHS - Enterprise	Performance Measurement Plan - PSR
Life Cycle	●Physical Data Model (PDM) - Reviews DDR & FDDR
Recommended	Privacy Impact Assessment (PIA) Practices Guide - Reviews PBR & ORR
Templates	Privacy Impact Assessment (PIA) - Review PBR & ORR
	•SLA MOU Template - Review ORR
	•Standard for Plans of Action and Milestones (POA&M) Management and Reporting (POA&M) - ORR
	System of Record - Reviews FDDR & ORR
	Documents > Root Folder > Fed Exchange and ELC Review Docs > ELC Stage Gate Review Templates
	Architecture Review (AR) Template
Enterprise Life	Project Baseline Review (PBR) Template
Cycle Stage Gate	Preliminary Design Review (PDR) Template
Review Templates	Detail Design Review (DDR) Template
The view Templates	Final Detailed Design Review (FDDR)
	Pre-Operational Readiness Review (PORR) Template
	Operational Readiness Review (ORR) Template
	Washington State Background Research
Background	Robert Wood Johnson Background Research
Research	University of MN Background Research
	Wakely Consulting Background Research

State/Fed	Documents Posted
	• doc3114: KI - Assessment of the Basic Health Plan Opportunity
	• doc3115: RI - November 29th Exchange Board meeting Basic Health Plan presentation.
	• doc3121: MD - ACA HCR Wireframes (link from MD AR folder)
	• doc3122: MD - HIX End-To-End Process Flow (Individual/Family) (link from MD AR folder)
	• doc3123: MD - Eigibility & Enrollment Process Flow - EEI 1-20 (link from MD AR folder)
	• doc3124: MD - Plan Management Process Flows PM 1-6 (link from MD AR folder)
	• doc3125: MD - Use Case Diagrams (link from MD AR folder)
1	• doc3355: MO - Business Process Transition Template (link from MO AR folder)
	• doc3356: MO - Missouri SHOP's Report (link from MO AR folder)
	• doc3357: MO - Missouri Show-Me Exchange Requirements and Business Process Model (link from MO AR folder)
	• doc3358: MO - Updated Business Process Model (link from MO AR folder)
Business	• doc3359: MO - Missouri Eligibility & Enrollment Process Flows_Draft (link from MO PBR folder)
Processes and	• doc3363: OR - 11_PM-06 Rate Increase Justification Process Version light (link from OR DDR folder)
Requirements	• doc3364: OR - 12_FM Process Models (link from OR DDR folder)
·	• doc3365: OR - 13_SHOP Employee full (link from OR DDR folder)
	• doc3366: OR - 14_SHOP Employer full (link from OR DDR folder)
	• doc3367: OR - 4_HIX-IT Requirements Document (link from OR DDR folder)
	• doc3368: OR - 7_EE Individual (link from OR DDR folder)
	• doc3369: OR - 8_Plan Management Business Process Models 3-5 (link from OR DDR folder)
	• doc3370: OR - 9_PM-01 Combined - Establish Initial Certification and Agreement (link from OR DDR folder)
	• doc3362: OR - PM-02 Monitor Carrier and Plan Certification Compliance (link from OR DDR folder)
	• doc3371: OR - Copy of Plan Management Business Process Models Version 1.0 Draft BPMN (link from OR AR folder)

State/Fed	Documents Posted
Business Processes and Requirements cont.	<ul> <li>doc3377: WA - Financial Management Business Process Model (In Progress) (link from WA AR folder)</li> <li>doc3375: WA - Individual Eligibility &amp; Description of the Common State of the Common State</li></ul>
CALT/Application Life Cycle Management	<ul> <li>ALM 2-Page Summary</li> <li>ALM Questionnaire - Full Use</li> <li>ALM Questionnaire - Collaboration</li> <li>Wisconsin - WI ALM Requirements</li> <li>Wisconsin - Wisconsin ALM Questionnaire</li> <li>Access - CCIIO ALM Policy Procedures Supplement - Federal New User Request Process</li> <li>Access - CCIIO ALM Policy Procedures Supplement - State New User Request Process</li> <li>Access - Federal CALT Access Request Packet</li> <li>Access - Non-Federal CALT Access Request Packet</li> <li>New York - NY ALM Questionnaire</li> </ul>
Early Innovator Work Group	<ul> <li>Meeting Minutes</li> <li>Early Innovators Collaborative Workgroup Meeting Handouts - Reuse &amp; Reusability Discussion</li> <li>Early Innovators Collaborative Workgroup Meeting Handouts - RFP Discussion</li> <li>Wisconsin - Vendor Evaluation Results August 2011 Demonstrations</li> <li>Maryland - Maryland Health Benefit Exchange ACA RFP</li> </ul>

State/Fed	Documents Posted
	doc2192: 00 Final Agenda
	• doc2176: 02 Overview of exchange models and options for states
	• doc2177: 03 Introduction to Federally Facilitated Exchange
	• doc2178: 04 Introduction to the Exchange Approval Process
	• doc2179: 05 Financial Management 101
	• doc2180: 06 Exchanges NPRM
	• doc2181: 07 Three Eligibility NPRMs
Evelones Crontos	• doc2182: 09 Resources for Building Your Exchange
Exchange Grantee	• doc2183: 11 Risk Adjustment white paper
Meeting Materials	• doc2184: 12 Quality Presentation September 2011 State Grantee Meeting
	• doc2185: 14 Financial Management: Pathway to Certification
	• doc2186: 15 SHOP Presentation September 2011 State Grantee Meeting
	• doc2187: 16a Market research and strategy presentation
	• doc2188: 16b Market Research Handout 09 18 2011
	• doc2189: 18 Tribal Consultation Presentation September 2011 State Grantee Meeting
	• doc2190: 19 Exchange Security September 2011 State Grantee Meeting
	• doc2191: 21 Plan Management: Pathway to Certification

State/Fed	Documents Posted
	• IT Guidance Version 1.0
	• IT Guidance Version 2.0
	Harmonized Security and Privacy - Exchange TRA Supplement
	Preliminary Individual Eligibility and Enrollment Activity Descriptions
	• Eligibility and Enrollment Blueprint - Exchange Business Architecture Supplement
	• Plan Management Blueprint - Exchange Business Architecture Document
	Preliminary Plan Management Activity Descriptions
	Collaborative Life Cycle and Governance - Exchange Reference Architecture Document
Exchange Guidance	Exchange Reference Architecture: Foundation Guidance
Guidance	• Initial Guidance to States on Exchanges
	• Medicaid and Exchange IT Architecture Guidance: Framework for Collaboration with State Grantees
	•Financial Management Business Architecture Supplement (DRAFT)
	• Exchange IT Gap Analysis Info
	• Exchange Reference Architecture: Foundation Guidance-V0.99-03.16.11
	Guidance for Exchange and Medicaid IT Systems v.2
	• Harmonized Security and Privacy Framework – Exchange TRA Supplement-V0.95-03.16.11
	Wisconsin IT Gap Analysis
Funding	•Planning FOA
Opportunity	Early Innovator IT FOA
Announcements	Establishment FOA
Announcements	Territories Exchange FOA
IT State Profiles	
Ti State Fromes	Place holder for IT Profiles
	• doc3373: WA - Washington State Substitute Senate Bill 5445 (link from WA AR folder)
Governance &	•doc3479: RI - Executive Order Authorizing Exchange
Legislation	ACCOUNTS OF ACTION AND ACTION ACTION AND ACTION ACTION AND ACTION ACTION AND ACTION ACT

State/Fed	Documents Posted
Request for Information (RFI)/Proposal (RFP) & Statement of Work (SOW)	Documents > Root Folder > Request for Information/Proposal & Statement of Work
	• doc3142: HHS - Hub Statement of Work
	• doc3141: HHS - Federal Exchange Statement of Work
	• doc3119: MD - RFI (link to MD AR folder)
	• doc3120: Maryland Health Benefit Exchange ACA RFP (link to Early Innovator Wrok Group)
	• doc3126: MN - Exchange Module Prototype Proof of Concept RFP (link from MN PBR folder)
	• doc3137: MO - Appendix C - RFI Scoring Tool - Functional Set (link from MO AR folder)
	• doc3138: MO - Appexdix C - RFI Scoring Tool - Standards Set (link from MO AR folder)
	• doc3139: MO - Appendix C - RFI Scoring Tool - Technical Set (link from MO AR folder)
	• doc3140: MO - Request for Information for Health Insurance Exchange Component Solutions and Services (link from MO AR folder)
	• doc3360: MO - Missouri RFI Responder Assessment (link from MO PBR folder)
	• doc3361: MO - Missouri Software Vendor Solution Assessment (link from MO PBR folder)
Security Documentation	doc1489: CALT Community Reviewer Feedback Form
	• doc2158: CMS TRA Catalog of Minimum Security Controls for States Supp Draft v 0 2 09012011
	• doc2160: CMS TRA Minimum Security Guidance for States Draft v 0 8 _09012011
	• doc2161: HarmonSecur and Priv Framework Exch TRA Supp drft v 0 93 03022011
	doc2162: HarmonSecur and Priv Framework Exch TRA Supp Drft v 0 95 03162011
Software and	
System Integrator (SI) Vendor Research	
	• doc3404: Copy of MO - Missouri Software Vendor Solution Assessment (link from MO PBR folder)
State Grant Administration - APD-IAPD-PADP	Documents > Root Folder > State Grant Administration > APD-IAPD-PADP
	• doc3462: MN - DHS Submission of Eligibility and Enrollment PAPD (link from MN PBR folder)
	• doc3463: MN - Cover Memo to CMS Cost Questions for MN PAPD EEX (link from MN PBR folder)
	• doc3464: MN - PAPD-EEX Budget and Resources (link from MN PBR folder)

State/Fed	Documents Posted
State Grant Administration - State Quarterly Reporting	Information posted for Kansas, Oregon and Wisconsin. Under the New England Consortium - Rhode Island
State Tribal	
Consultation	Wisconsin: doc2974: 11.9.2011 Presentation
Policies	• Wisconsin: doc2975: Department of Health Services Tribal Consultation Policy

State/Fed	Documents Posted

State/Fed	Documents Posted